

Sr. No	Question	Option 1	Option 2	Option 3	Option 4	Answer
						(Type Option No.)
1	Some of the key stakeholders in your project are actively involved in your project. They are very actively engaging to ensure success of the project. The level of engagement by stakeholders in this scenario is best known as:	Leading	Unaware	Resistant	Supportive	Option 1
2	In which of the following organizational structures does the project manager have high or total authority ?	Functional Organization.	Matrix Organization.	Projectized Organization.	Balanced Matrix Organization	Option 3
3	Which of these is not an example of a project ?	Your friend's wedding .	Cleaning the office building every day.	Organizing an event.	Building a bridge	Option B
4	Which document states what is to be accomplished and what deliverables need to be produced?	Project Charter	Project Scope Statement	Project Management Plan	Performance Report	Option 2
5	You are managing a construction project for a client. You have sent RFPs to potential companies who will be subcontracted to a portion of the construction work. You have selected a vendor and sent a portion of your WBS to your subcontractor as part of a document containing a detailed description of the work that they are required to complete. For your subcontractor, what is this document called?	Work Breakdown Structure	Scope Statement	Statement of Work	Contract	Option 3

6	During executing a project, a project manager from the research and development is trying to complete the project, while the manager of information systems department is interfering with his work. The information systems department manager keeps changing the resources assigned to the project team and their availability. What type of organizational structure does this represent ?	Strong Matrix	Balanced Matrix	Tight Matrix	Weak Matrix	Option 4
7	The technique most commonly used by project management software packages to construct a project schedule model is:	Precedence diagramming method (PDM)	Finish-to-Start	Activity-In-Node (AIN)	Node-On-Activity (NOA)	Option 1
8	You are the project manager of an accounting project. You have just finished defining the scope for the project and started creating the Work Breakdown Structure (WBS). To create a proper WBS, you went to the organizational process asset library and found a WBS from a past project. You are now using it as a current reference. Based on it you have started breaking down the deliverables. Which of the following tool in Create WBS process are you using?	Decomposition	Templates	Historical Records	Brain Storming	Option 1
9	You are managing a complex construction project that resulted in a schedule that is too long and has too many activities. Alex is a scheduling professional expert in your organization. He is auditing your project schedule network diagram. Alex tells you to focus more on nodes with "Path convergence ". What does he mean?	Nodes in a WBS where several work packages are brought together	Nodes in a network diagram where have multiple successors	Nodes is a decision tree, showing various branches with the same chance	Nodes in a network diagram , where have multiple predecessors.	Option 4

10	A project manager needed to shorten a project schedule and decided to employ Crashing, a Schedule compression technique. Which of the following activities would not be an example of crashing?	Bringing in additional resources	Reducing project resources	Paying to expedite delivery activities	Approving overtime	Option 2
11	You are managing a network upgrade project. Your project schedule performance index is 0.79 . You need to take a corrective action to bring the project back on track. Which response would you choose that will affect the resources management plan ?	Crashing	Fast Tracking	Teaming Arrangement	Sharing	Option 1
12	You are managing a huge and critical project for your organization. This project can make or break your company. For such critical projects, which is the most desirable engagement level for all major project stakeholders?	Resistant Stakeholders	Supportive Stakeholders	Leading Stakeholders	Neutral Stakeholders	Option 2
13	You are the Project Manager of a project involving designing a computer system. Your team members follow what you tell them because you have the authority to provide negative feedback in their performance appraisal. This is an example of which type of power?	Coercive	Referent	Formal	Reward	Option 1

14	Which is a work breakdown structure (WBS)?	It is a deliverable-oriented hierarchical decomposition of the work to be executed by the project team, to accomplish the project objectives and create the required deliverables.	It is a hierarchically organized depiction of the project organization arranged so that the work packages can be related to the performing organizational unit.	It is a hierarchically organized depiction of the resources by type to be used in the project.	It is a hierarchical tabulation of the physical assemblies, subassemblies and components needed to fabricate a manufactured product.	Option 1
15	Which form of power is the LEAST effective from the project manager's viewpoint in terms of influencing functional managers	Formal power	Expert power	Penalty power	Referent power	Option 3
16	Dulication of resources (facilities and job funcitons)is a disadvantage of this type of organsation	Funcitonal organisaiton	Weak Matrix organisation	Strong Matrix organsaiton	Projectized organisaiton	Option 4
17	The value of alpha which is the smoothing constant in exponential forecating method lies between	0 to 1	(-1 to 1)	0.1 to 1.0	(- 0.1 to 1.0)	Option 1
18	The amount of time by which a schedule activty can be dealyed from its early start date without delaying the project finish date but will delay the start of one or more successor non -critical activities	Free Float	Total Float	Interfering Float	ndependent Float	Option 3
19	Risk arising out of improper schedule and resource planning is categorised as	Technical Risk	Organisational risk	Project Management risk	External risk	Option 3

20	The Z value is 0.34 . The critical path duration is 42.8 days .The standard deviation is 2.475 .. The number of days required to complete the project is	42.64 days	44 days	34 days	24.75 days	Option 2
21	In this conflict resolution method the project manager plays down the problem and turns attention on what is going well	Compromise	Forcing	Smoothing	Collaboration	Option 3
22	The Optimistic ,Pessimistic and Most likely estimate for compleiton of an activity are 2 , 8 and 5 days .The expected duration of the activly is	4 days	5 days	6.5 days	5.5 days	Option 2
23	An activity has an early start (ES) of day 2, and a late finish (LF) of day 18.The activity duration is 5 days . What is the activity's float ?	7	16	3	11	Option 4
24	You ask your engineer for estimates to complete his design activity. He says best case he can complete it in 14 days .Worst case he can complete the activity in 26 days. Most likely it will take about 22 days. One standard deviation for these estimates is :	12	2	20	21	Option 2
25	An activity has an early start (ES) of day 4, and a late finish (LF) of day 15.The activity float is 6 days . What is the activity duration ?	6	5	7	8	Option 2